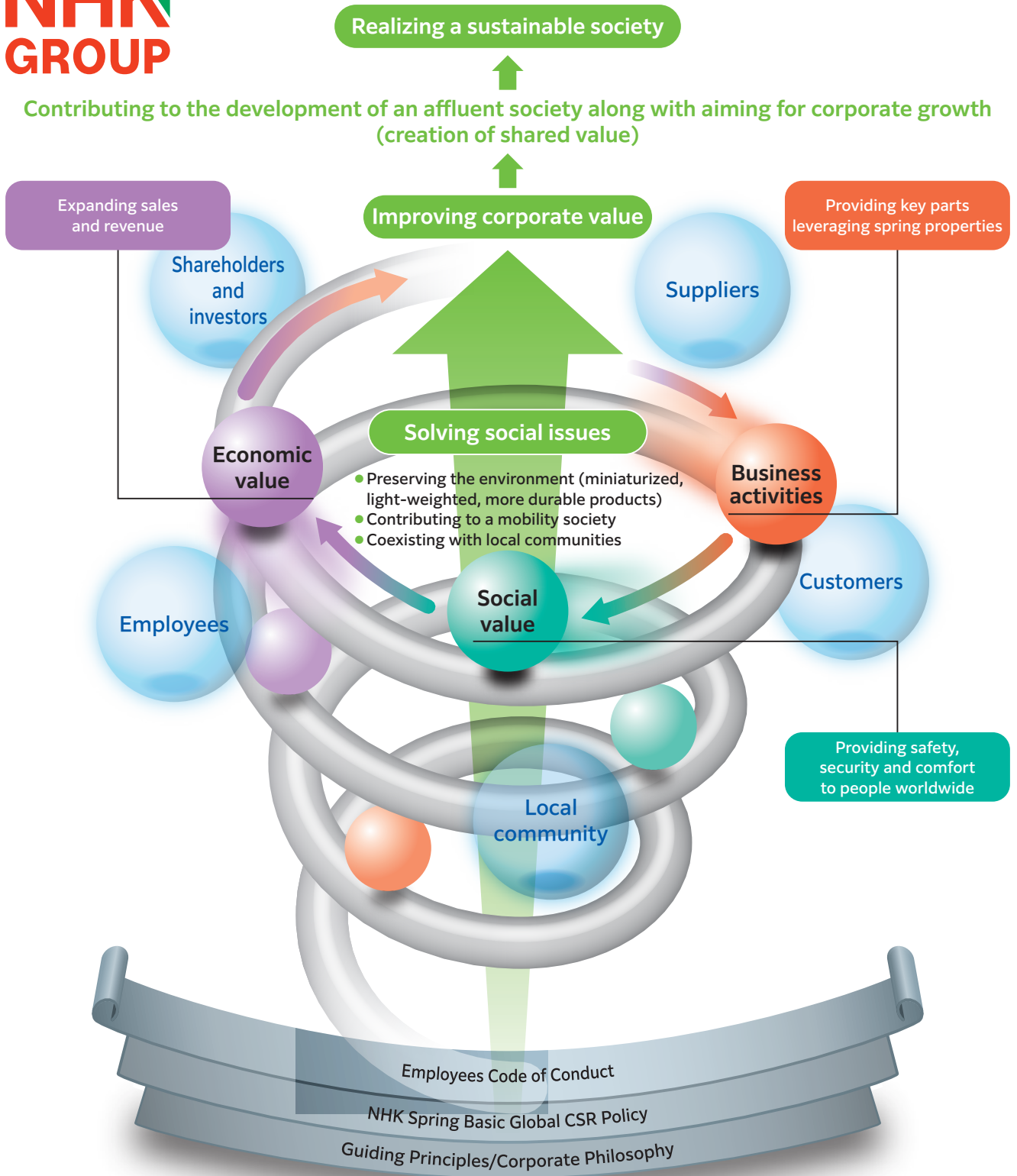


Value to Society Provided by NHK Spring Group

We have been building variety of new products that are able to adapt to the needs of the times and contribute to society. Having begun with production of automotive suspension springs, NHK Spring business operations then expanded to four business domains based on its core spring technologies and its metal heat treatments and plastic fabrication technologies, entering the automotive, telecommunications, manufacturing and lifestyle sectors.

We reinvest the economic value brought by solving social issues through our business activities in new next-generation businesses and will contribute to the development of an affluent society by building and sending out innovative key parts to the world.



*The guiding principles and corporate philosophy are published on page 2 and detailed information about the NHK Spring Basic Global CSR Policy and Employees Code of Conduct are included on page 16.